

Appendix 2

Rhyl Going Forward Neighbourhoods & Places

PROGRAMME RISK REGISTER

January 2014




A Almost certain					
B Likely					
C Possible					
D Unlikely					
E Rare					
	5 Very Low	4 Low	3 Medium	2 High	1 Very High
IMPACT					

Risk No:	Date identified	Date last reviewed	Risk description & Mitigating Action	Risk Owner	L Score	I Score	Risk Score	Risk Trend	ROYG Status
1	05/01/12	03/03/14	<p>Community Opposition – there is small group of vocal members of the community who appear to be opposed to the plans for the West Rhyl Housing Regeneration Area. There is a risk that continued opposition will undermine confidence in the strategy and ultimately in delivery. Manage through:</p> <ul style="list-style-type: none"> • Regular consultation and promotion in local media • High level, consistent and visible organisational commitment to the strategy <p>Action since last update:</p> <ul style="list-style-type: none"> • Newsletter continues to be circulated to residents • Rhyl Going Forward event held in White Rose Centre • 	Tom Booty	C	3	C3	↔	YELLOW

2	05/01/12	03/03/14	<p>Meeting funding commitments – the £23 million allocated for the West Rhyl Housing Regeneration Area needs to be spent within a three year period commencing April 2012. This is very challenging and it is unlikely that there will be any allowance for carry over between years or at the end of the three year period. There is therefore a risk that we will not meet the spend profile, which could in turn jeopardise our ability to deliver the full programme of regeneration in West Rhyl, or worse still leave us with a half completed programme and no funds to complete. Manage through:</p> <ul style="list-style-type: none"> • Establishing a dedicated Project Manager and robust financial management procedures • Ensuring there are sufficient staff resources in other specialist areas to deliver • Plan “contingency projects” which can be implemented to ensure we meet year end spend profiles. <p>Action since last update:</p> <ul style="list-style-type: none"> • Design for Green Space taken to Planning application stage • Claims up to date 	Tom Booty	D	4	D4	↔	ORANGE
3	05/01/12	03/03/14	<p>Raised Expectations - the Delivery Plan details a number of projects and activities, most of which are currently un-funded, and even when funded are likely to take considerable time to develop and deliver. There is a risk that the expectations for delivery will be raised and then people will become frustrated at the lack of progress. Manage through:</p> <ul style="list-style-type: none"> • Robust project management arrangements • Strong programme management • Regular communication on progress and issues <p>Action since last update:</p> <ul style="list-style-type: none"> • Regular communication with local Councillors • Projects under consideration reviewed as part of the development of the Town & Area Plan for Rhyl 	Tom Booty	C	3	C3	↔	YELLOW

4	05/01/12	03/03/14	<p>Heritage Issues - the proposals for the West Rhyl Housing Regeneration Area includes some demolition of the urban fabric, including properties in the Conservation Area. This may generate opposition from some organisations and individuals, which in turn could jeopardise delivery of the strategy. Manage through:</p> <ul style="list-style-type: none"> Regular communication and engagement with heritage bodies <p>Action since last update:</p> <ul style="list-style-type: none"> Design for the new hotel on the Honey Club site amended to acknowledge colours of materials used for buildings on the West Rhyl area 	Tom Booty	D	4	D4	↔	GREEN
5	05/01/12	03/03/14	<p>Lack of universal support – attempts have been made to ensure that all key partner organisations are informed and supportive of the Delivery Plan.</p> <ul style="list-style-type: none"> Regular communication and involvement of all organisations High level, consistent and visible organisational commitment to the strategy <p>Action since last update:</p> <ul style="list-style-type: none"> Publication of first Rhyl Going Forward annual report 	Tom Booty	D	3	D3	↔	YELLOW
6	05/01/12	03/03/14	<p>Staff resources – the Delivery Plan represents a very substantial body of work for which there are finite staff resources to deliver. Manage through:</p> <ul style="list-style-type: none"> Immediate consideration of short-term resource issues We will seek to ensure that associated project management costs are included in funding applications. <p>Action since last update:</p> <ul style="list-style-type: none"> New County Council structure has continued to enable greater flexibility in deployment of available staff to deal with peaks in work load 	Tom Booty	D	3	D3	↔	YELLOW

7	13/02/13	03/03/14	<p>Declining Town Centre – the impact of the new development in Prestatyn and the general restructuring of retail nationally is having a significant negative impact on Rhyl town centre. Manage through:</p> <ul style="list-style-type: none"> • Develop a coherent and agreed strategy for the town centre • Secure funding to deliver projects in the town centre. <p>Action since last update:</p> <ul style="list-style-type: none"> • Actions to support the town centre proposed for inclusion in the Town & Area Plan • Proposals for a new digital radio link system explored with North Wales Police and town centre retailers 	Tom Booty	C	2	C2		ORANGE
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